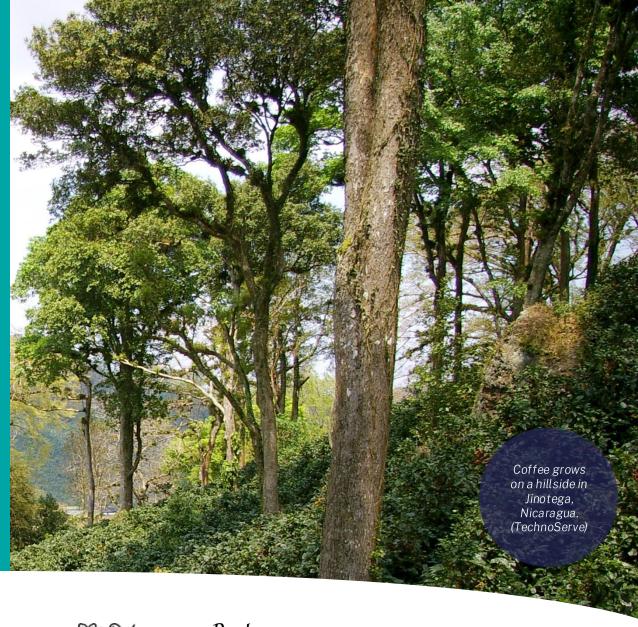




Regenerative Coffee Investment Case

Executive Summary

April 2025









Coffee Sector Transformation through Regenerative Agriculture

The Challenge



Coffee is a vital sector of the economy.
 Coffee sustains 12 million smallholder farms supporting 60 million individuals worldwide, while serving as a critical export and foreign currency source for many global south economies.



Coffee farming is under pressure.
Long-standing challenges to coffee farmer profitability—like land fragmentation and limited access to best practices or investment—are being intensified by climate change. Most farms are ill-equipped to withstand climate shocks or adapt to rising temperatures and shifting weather patterns.



In many regions, current farming practices are depleting the very natural resources farmers depend on. Carbon emissions, water overuse, soil degradation and natural habitat loss further threaten long-term production viability.

The Opportunity

- Regenerative agriculture, an approach to farming that regenerates soils, improves the water cycle, and increases biodiversity and climate resilience, is hailed as a solution to these challenges.
- The objective of this study is to provide the evidence base to assess this opportunity, by addressing a few fundamental questions:
 - 1. Can environmental, economic, and market priorities be aligned effectively?
 - 2. How should solutions be adapted across diverse growing regions?
 - 3. What specific investments are needed to enable a successful transition?
 - 4. How can the business case resonate with all stakeholders?

This roadmap presents a practical transition to regenerative farming that can be achieved at scale and with a positive investment case for farmers, nature, industry and governments.

Ten Pillars of Regenerative Agriculture for Coffee Farming

REGENERATIVE COFFEE FARMING FRAMEWORK



Renovation, Rehabilitation, and Coffee Varieties

Rejuvenating aging and replacing diseased/poorly managed coffee trees with new trees or improved coffee varieties capable of producing higher yields and/or better qualities



Agroforestry
Systems and Shade

Growing trees, coffee plants, and other crops within the same plot (intercropped and around edges), creating multiple vegetation layers similar to a natural forest



Soil Conservation and Cover Cropping

Activities that protect topsoil against water and wind erosion, as well as improve soil health and water retention



Integrated Weed Management (IWM)

Preventative and corrective measures that limit weed introduction and spread, help coffee outcompete undesirable weeds, and prevent weeds from adapting to management measures



Integrated Pest & Disease Management (IPDM)

A pest and disease management strategy based on regular monitoring and the timely application of nature-based prevention and control measures



Integrated Nutrient Management (INM)

The efficient and balanced use of mineral fertilizers, along with the management of organic resources to ensure optimal crop nutrition, sustain soil health, and minimize negative environmental impacts



Efficient Water Use

Minimizing production and post-harvest water footprint by reducing use and loss of water, promoting water recycling, and avoiding contamination of water sources



Wastewater Management

Actions to limit or eliminate the negative effects of residual water from postharvest processing on natural resources and human health, and reduce the carbon footprint of coffee production



Waterbody Protection¹

Actions to limit or eliminate the contamination waterbodies that are on or near coffee farms



Waste Valorization and Production of Organic Inputs²

Recycling and converting organic waste and crop residues into products that can be used on the coffee farm, thereby reducing the need for external inputs

See appendix for additional details on specific practices included under each Pillar and impact on GHG, farmer income, water, soil and biodiversity.

¹CIAT's Landscape Action practice includes waterbody protection with riparian barriers among other practices that are beyond an individual farmer's control. Protecting waterbodies on or near coffee farms with buffer zones is a feasible practice for most archetypes and is included in other regenerative agriculture assessment frameworks.

² Other waste valorization sub-practices mentioned by CIAT include animal feed that includes coffee pulp, compressed husk pellet production, mushroom production, and insect cultivation. These sub-practices have been removed from the Framework because they are not common strategies and not relevant across most archetypes.

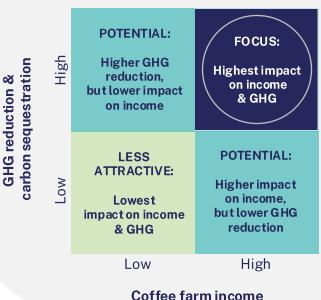
Roadmaps for each country identify proven practices relevant to the local context, that benefit both farmer incomes and nature

APPROACH TO DESIGN THE REGENERATIVE TRANSITION

- The ambitious outcomes described in the roadmaps are generated by envisaging a world where farmers in major coffee growing countries adopt a subset of practices from the Regenerative Coffee Farming Framework.
- Practices are selected for each coffee origin based on assessment of relative impact on the environment and coffee farm income. To shortlist practices that can immediately attract investment at scale, GHG mitigation is used as the primary environmental screen and income from coffee and agroforestry are used as the primary source of farm revenue.
- However, these practices also offer substantial benefits for soil health, water use, and biodiversity, which the report describes qualitatively. A future phase of this study would incorporate the costs and benefits of the full transition to regenerative coffee farming, including potential farm income from ecosystem services.
- Additionally, the study focuses on practices that are already being employed and have an evidence base for impact. While additional innovation may be required, scaling existing technologies already offers huge potential, as demonstrated in the quantified impact figures.

GHG & farm income framework

Based on expected incremental impact



Farm-level economic and GHG modeling supports each country roadmap. Resilience, soil, water, and biodiversity impacts are captured qualitatively

GHG EMISSIONS AND FARM INCOME EVALUATION METHODOLOGY

A Establish base practices and identify opportunities



- Document evidence of climate change impact on coffee
- Identify dominant coffee farm archetypes based on size, mechanization
- Assess existing farming practices
- Identify and categorize regenerative opportunities across short vs long term

B Shortlist practices for GHG and farm income



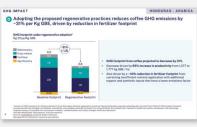
- Evaluate regenerative practices based on feasibility, economic viability, and adoption potential
- Rank practices by impact on GHG reduction, carbon sequestration, farm income

Assess impact on soil, water, and biodiversity



- Qualitatively analyze impact on soil health from increased organic matter
- Evaluate water conservation benefits in retention, runoff, and quality changes
- Assess impacts on efficiency of land use, species diversity and habitat restoration

D Quantify impact on GHG emissions



- Collect farm-level data on synthetic fertilizer use, organic inputs, and emissions
- Model emissions reductions using Cool Farm Platform

Quantify change in farmer income



- Gather farm data on yields, input and labor costs, and selling prices
- Calculate year by year impact on revenues and costs from new practices
- Forecast long-term profitability shifts

F Estimate investment and incremental costs



- Calculate farmer capital to cover incremental costs, and foregone net income during each transition year
- Estimate costs of technical support to farmers
- Define types of capital required to meet needs

See appendix for additional details on methodology. Individual country reports available with detailed analysis and commentary.

- Data collection: Aggregate and anonymize data from TechnoServe farm surveys, partners' farm-level data (i.e., Nestle, JDE Peet's), public research, and expert interviews.
- Data analysis: Filter raw datasets received to include only those farms that fit the selected archetype dimensions (e.g., farm size, mechanization, input use, irrigation).
- **Key assumptions:** Constant prices, constant input costs, constant exchange rate, and no inflation. Does not include the cost of inaction, or the potential impact of shocks over the transition period and/or increased resilience of regenerative farms in the face of those shocks. Projections are based on adequate adoption of recommended practices and represent an optimal scenario.
- Interpretation and recommendations: Consult with coffee agronomists, practitioners and subject matter experts to validate insights from data analysis, align on selection of practices for GHG and income modeling, provide quantitative inputs to project change in drivers of GHG emissions, yields and costs, and provide qualitative perspectives on impact on soil, water and biodiversity.

Transition to regenerative coffee delivers compelling economic, social, and environmental benefits

ECONOMY

Exports



increase in coffee exports for 7 countries¹

PEOPLE
Farmer Income



for 3.2 million farms²

NATURE GHG Emissions



Decrease in coffee emissions³ across 2.7 million coffee hectares

¹ Excludes Brazil and Vietnam, where projected gains from regenerative practices are minimal relative to their large production share. Assumes all incremental production is absorbed by export markets ² Assumes 50% adoption of regenerative practices among the 6.5 million smallholder farms within selected origins and archetypes

³ Variance in GHG emissions for coffee produced on farms that adopt selected regenerative practices. Figures obtained by manually uploading data into Cool Farm Platform GHG module. Emissions sources and sinks (a) included in all analysis: crop details, crop residues, pesticide, fertilizers, non-crop estimates; (b) included only if relevant to production system: wastewater, fuel and energy, irrigation energy; (c) excluded from all analyses: transport, re/deforestation, soil carbon changes, machinery operations.

Investment case is positive and supplemented by additional unquantified benefits

TRANSITION

\$0.56

Billion investment p.a. over 7 years¹

POST-TRANSITION







Growth and Stability

Additional Benefits of Regenerative Coffee Systems

- Multiplier effect on the local economy from increased production and exports
- Without it, some coffeeproducing areas will lose their main source of revenue
- Improved sustainability and stability of green coffee supply for industry, retail and consumers

Resilience and Adaptation

- Farmers not only earn more but also build resilience against extreme weather events
- Adaptive techniques help farmers mitigate impact from gradual climate shifts, ensuring stable long-term earnings
- Higher farm incomes improve social and living conditions

Nature Revitalization

- Improved soil fertility, erosion control and nutrient cycling drives yields, reducing pressure on forests
- Better soil water retention and reduced runoff avoids overuse and contamination of water bodies
- Greater tree cover and less use of chemicals restores habitats for functional and wild biodiversity

While benefits are universal, the nature of the business case varies across











Scale of investment and impact varies across regions based on existing coffee cultivation practices

| | | Investment (\$M) ¹ | | Coffee Fari ('000s) ² | ms | Coffee Area ('000s ha) ³ | |
|---|----------------|----------------------------------|-------|-------------------------------------|-------|--|-------|
| Resilience and prosperity to | Colombia (A) | | | | | *** *** *** *** | |
| secure long- term viability of | Peru (A) | | | É | | *** | |
| coffee farming | Honduras (A) | | 1,598 | É | 388 | | 641 |
| | Ethiopia (A) | | | | | ** ** ** ** ** ** | |
| Livelihoods and local economic | Uganda (R) | <u>○</u> | | | | *** *** *** * | |
| impact at scale in low carbon origins | Kenya (A) | <u> </u> | | | | \$:: | |
| | Indonesia (R) | | 943 | | 2,439 | *** *** *** ** | 1,169 |
| | Brazil (R) | | | É | | *** | |
| Decarbonization of coffee | Brazil (A) | | | | | *** | |
| production at scale | Vietnam (R) | <u>(-0-</u> | 1,388 | | 416 | *** *** *** * | 889 |
| | | | | | | | |
| | (A) A la ! a - | | | A | | | |

⁽A) Arabica (R) Robusta

= \$100 million





¹Sum of investments needed over a 7-year transition period. ² Assumes 50% adoption of regenerative practices among the 6.5 million smallholder farms within selected origins and archetypes. ³Assumes farmers apply practices across all coffee area.

Scale of investment and impact varies across regions based on existing coffee cultivation practices (2/2)



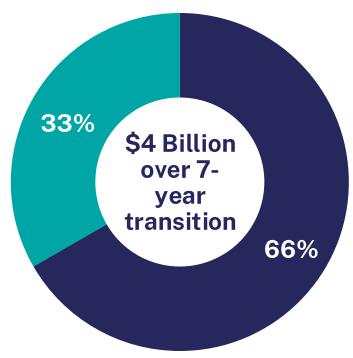
⁽A) Arabica

⁽R) Robusta

Total investment amounts to \$4 billion, of which 2/3 is for farmer capital and 1/3 is for technical support

Technical Assistance

Technical support to educate and guide farmers on technical aspects and economic case of new practices, including on-farm demonstration plots, throughout the transition period

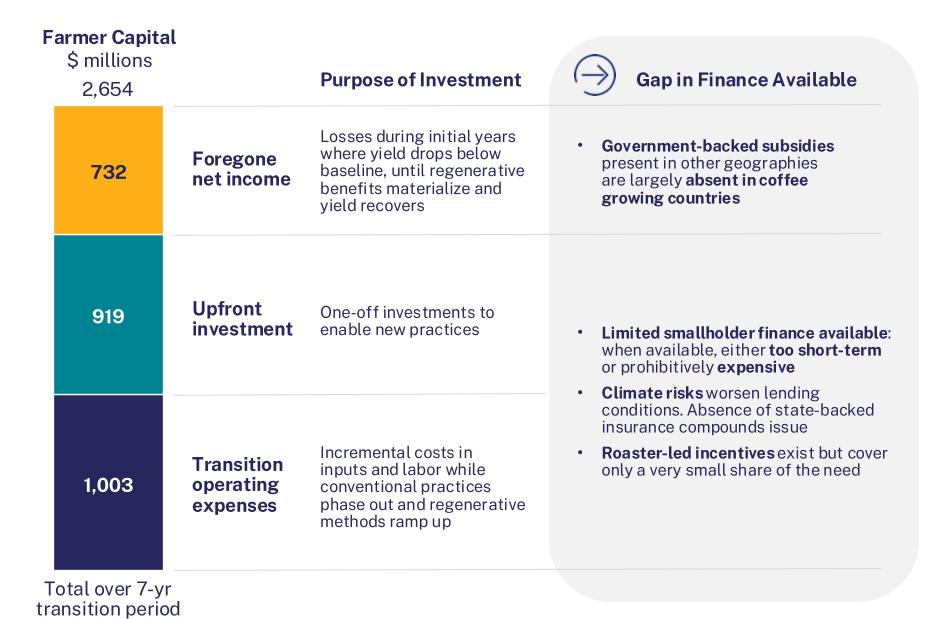


Farmer Capital

On-farm investments in equipment, seedlings, cover crop seeds, soil testing services, biological and other inputs, labor for planting, maintenance and harvesting, as well as temporary income losses if dip in productivity



Farmer
capital need
of \$2.7 billion
remains
unmet due to
subscale or
inadequate
financing



Investment models to scale regenerative coffee production require close collaboration between investors, industry, government and service providers



Blend finance to sources of value

De-risk and crowd in investment by aligning public and private capital around both financial returns and measurable impact, such as nature-based farmer finance and outcomes-based technical assistance.



Build new financial products that address needs

Deploy capital through instruments that respond to farmers' cash flow patterns and unlock further upside potential, such as flexible repayment mechanisms and ecosystem service payments.



Flow capital through locally relevant intermediaries

Establish capital deployment mechanisms that reach smallholders cost-efficiently, leveraging agri-fintech platforms or existing supply chain relationships.



Incentivize right use with knowledge and measurement

Deliver fit-for-purpose training that drives real behavior change and accelerates adoption. Pair this with techenabled systems to verify impact for different funders and identify highest-return solutions for future scale-up.



THE TRANSITION TOWARD REGENERATIVE COFFEE WARRANTS IMMEDIATE ACTION:

Everyone wins and it is not very expensive:

stable exports, resilient coffee supply, lower emissions, and healthier ecosystems extend far beyond the farm gate. The cost is modest, and the responsibility for funding should reflect the shared gains.

Private capital is waiting:

roasters are already investing. While substantially more private investment is needed, there is industry willingness to drive this forward alongside other actors in the system.

Existing technologies get us far:

the solutions described here already exist and can be adopted at scale. While some involve transition costs, they all leave farmers better off financially.

Growth is not at odds with GHG emissions:

delivering on the roadmap would meet growing consumer demand by increasing production in low carbon coffee growing regions.

It is also true that, in some countries, the selected regenerative practices are insufficient to achieve comprehensive transformation goals. Further progress will require R&D, technical innovation and/or enabling environment reforms that address tensions between nature and economics. Quantifying and detailing plans for soil health, water and biodiversity for fully regenerative landscapes is also required.

But these additional challenges should not be a barrier to making progress where it is possible now.



Ten Pillars of Regenerative Agriculture for Coffee Farming



Renovation, Rehabilitation, and Coffee Varieties

Rejuvenating aging and replacing diseased/poorly managed coffee trees with new trees or improved coffee varieties capable of producing higher yields and/or better qualities

- Pruning
- Rejuvenation, including stumping
- Grafting (in nurseries or topworking for adult plants)
- Replanting old/diseased coffee trees
- Use of improved varieties
- Variety diversification



Agroforestry Systems and Shade

Growing trees, coffee plants, and other crops within the same plot (intercropped and around edges), creating multiple veg etation layers similar to a natural forest

- Shade management
- Shade tree species diversity



Soil Conservation and Cover Cropping

Activities that protect topsoil against water and wind erosion, as well as improve soil health and water retention

- Cover cropping¹
- Intercropping²
- Physical structures (such as live and dead barriers, terraces, living fences, windbreaks)
- Contour planting
- Minimizing soil disturbance



Integrated Weed Management (IWM)

Preventative and corrective measures that limit weed introduction and spread, help coffee outcompete undesirable weeds, and prevent weeds from adapting to management measures

- Mulching with organic residue
- Physical control of weeds (such as trimming, mowing, slashing, uprooting)
- Spot chemical applications on aggressive weeds



Integrated Pest & Disease Management (IPDM)

A pest and disease management strategy based on regular monitoring and the timely application of naturebased prevention and control measures

- P&D identification and monitoring
- Field hygiene practices (such as removal of diseased parts, sanitation of farm tools, timely harvesting and disposal of fallen cherries)
- Biological control (such as biocontrol agents, biopesticides, insects)
- Traps
- Precision applications of selective pesticides

¹ Focus on service crops.

² Focus on ground crops grown for income or consumption purposes.

Ten Pillars of Regenerative Agriculture for Coffee Farming (2/2)



Integrated Nutrient Management (INM)

The efficient and balanced use of mineral fertilizers, along with the management of organic resources to ensure optimal crop nutrition, sustain soil health, and minimize negative environmental impacts

- Soil analysis and field observation
- Soil amendments (e.g., lime)
- Composting and vermicomposting
- Optimal fertilizer³ management (4R strategy)
- Application of biofertilizers and/or beneficial microorganisms



Efficient Water Use

Minimizing production and post-harvest water footprint by reducing use and loss of water, promoting water recycling, and avoiding contamination of water sources

- Rainwater harvesting (such as reservoirs or collection basins)
- Improved irrigation management (efficient systems, water quality, maintenance)
- Efficient water use in postharvest processing (such as water recycling/ recirculation systems, dry fermentation tanks, special milling machines, honeys/ naturals)



Wastewater Management

Actions to limit or eliminate the negative effects of residual water from postharvest processing on natural resources and human health, and reduce the carbon footprint of coffee production

 Wastewater treatment (such as lime, biodigesters, oxidation tanks, ecomills, vetiver grass)



Waterbody Protection¹

Actions to limit or eliminate the contamination waterbodies that are on or near coffee farms

 Riparian buffers of natural vegetation



Waste Valorization and Production of Organic Inputs²

Recycling and converting organic waste and crop residues into products that can be used on the coffee farm, thereby reducing the need for external inputs

- Biochar production
- Anaerobic digestion of wastewater

¹ CIAT's Landscape Action practice includes waterbody protection with riparian barriers among other practices that are beyond an individual farmer's control. Protecting waterbodies on or near coffee farms with buffer zones is a feasible practice for most archetypes and is included in other regenerative agriculture assessment frameworks.

² Other waste valorization sub-practices mentioned by CIAT include animal feed that includes coffee pulp, compressed husk pellet production, mushroom production, and insect cultivation. These sub-practices have been removed from the Framework because they are not common strategies and not relevant across most archetypes

³ Includes both organic and synthetic fertilizers

Beyond GHG, these 10 regenerative pillars deliver significant environmental benefits across soil health, water conservation and quality, and biodiversity and land use

Impact area(s)

| Pilla | irs | | Soil Health | \bigcirc | Water Conservation and Quality | | Biodiversity and Land Use |
|----------------|--|---|---|------------|---|---|---|
| | Renovation, Rehabilitation, and Coffee Varieties | • | Cover soil and prevent erosion with pruned materials | • | Minimize risk of water pollution with reduced fungicide and insecticide use ² | • | Allow for more efficient use of available land, reducing pressure on remaining forest |
| 447 | Agroforestry | | Protect soil against water and wind erosion Enhance soil life, fertility, and nutrient cycling | • | • Improve water regulation and retention ("hy draulic lift" and "nutrient pump" effects) | | Provide habitats for insects, plants, birds, soil fauna, and microbes with tree canopies and litter |
| ### ##- | Soil Conservation and Cover Cropping | | Reduce loss of fertile topsoil Improve soil temperature, aeration, porosity | • | Improve water infiltration and retention | • | Provide habitats for functional biodiversity with cover crops |
| 477 | Integrated Weed Management (IWM) | | Help control soil erosion and runoff with mulching cover | | Minimize risk of contamination of water bodies with reduced use of herbicides¹ Improve water infiltration with mulching cover | | • Support functional biodiversity (pollinators and natural enemies of pests) with reduced use of herbicides ¹ |
| | Integrated Pest & Disease Management (IPDM) | | • Increase soil biodiversity with reduced use of harmful insecticides and fungicides ¹ | • | Minimize risk of contamination of surface and groundwater with reduced use of insecticides and fungicides¹ | • | • Support functional biodiversity (pollinators and natural enemies of pests) with reduced use of insecticides and fungicides ¹ |

Beyond GHG, these 10 regenerative pillars deliver significant environmental benefits across soil health, water conservation and quality, and biodiversity and land use (2/2)

Impact area(s)

| illar | rs | | Soil Health | \Diamond | Water Conservation and Quality | | Biodiversity and Land Use |
|------------|---|---|---|---|---|---|---|
| 8586 Vy | Nutrient Management | • | Stimulate nutrient cycling and retention with combined use of mineral fertilizers, organic resources and soil amendments¹ Strengthen soil carbon stocks with organic inputs | • | Reduce nutrient losses from volatilization and leaching, thus reducing contamination of water bodies with excess nutrients Enhance soil water retention with improvements in organic resource management | • | Support soil microbial diversity with a balanced and nutrient-rich soil environment Help to protect wild biodiversity on farm and in the surrounding landscape with reduced eutrophication and chemical dependency¹ |
| 9 | Efficient Water Use | • | Help limit GHG emissions from postharvest wastewater with reduced water consumption² | | Prevent aquifer depletion and secure water availability in watersheds | | Help protect and restore wild biodiversity with conservation of water sources |
| 0) | Wastewater Management | • | Improve soil health with reuse of byproducts from coffee processing as compost ² | | Protect water resources from overuse and contamination | • | Help conserve aquatic life |
| CD CD | Waterbody Protection | | Support control of soil erosion and landslides | | Decrease sedimentation and contamination of water bodies | 4 | Enhance biodiversity with improved aquatic habitats |
| _ | Waste Valorization and Production of Organic Inputs | • | Replenish soil with essential nutrients Enhance nutrient cycling with source of energy for soil biota | • | Help prevent watershed contamination from untreated wastewater² | • | Help protect and restore wild biodiversity with reduced negative effects of unprocessed coffee waste disposal |
| | | Wastewater Management Waterbody Protection Waste Valorization and Production of | Integrated Nutrient Management (INM) Efficient Water Use Wastewater Management Waterbody Protection Waste Valorization and Production of | Integrated Nutrient Management (INM) Efficient Water Use Wastewater Management Waterbody Protection Waste Valorization and Production of Overenis Innute Stimulate nutrient cycling and retention with combined use of mineral fertilizers, organic resources and soil amendments Strengthen soil carbon stocks with organic inputs Help limit GHG emissions from postharvest wastewater with reduced water consumption ² Improve soil health with reuse of byproducts from coffee processing as compost ² Support control of soil erosion and landslides Replenish soil with essential nutrients Enhance nutrient cycling with | Integrated Nutrient Management (INM) Efficient Water Use Wastewater Management Waterbody Protection Waste Valorization and Production of Overseign lampute Stimulate nutrient cycling and retention with combined use of mineral fertilizers, organic resources and soil amendments The provided of mineral fertilizers, organic resources and soil amendments The provided of mineral fertilizers, organic resources and soil amendments The provided of mineral fertilizers, organic resources and soil amendments The provided of mineral fertilizers, organic resources and soil amendments The provided of mineral fertilizers, organic resources and soil amendments The provided of mineral fertilizers, organic resources and soil amendments The provided of mineral fertilizers, organic resources and soil amendments The provided of mineral fertilizers, organic resources and soil amendments The provided of mineral fertilizers, organic resources and soil amendments The provided of mineral fertilizers, organic resources and soil amendments The provided of mineral fertilizers, organic resources and soil amendments The provided of mineral fertilizers, organic resources and soil amendments The provided of mineral fertilizers, organic resources and soil amendments The provided of mineral fertilizers, organic resources and soil amendments The provided of mineral fertilizers, organic resources and soil amendments The provided of mineral fertilizers, organic resources and soil amendments The provided of mineral fertilizers, organic resources and soil amendments The provided of mineral fertilizers, organic resources and soil amendments The provided of mineral fertilizers, organic resources and soil amendments The provided of mineral fertilizers, organic resources and soil amendments The provided of mineral fertilizers, organic resources and soil amendments The provided of mineral fertilizers, organic resources and soil amendments The provided of mineral fertilizers, organic resources and soil amendments The provided of | Integrated Nutrient Nanagement (INM) Stimulate nutrient cycling and retention with combined use of mineral fertilizers, organic resources and soil amendments! Strengthen soil carbon stocks with organic inputs Help limit GHG emissions from postharvest wastewater with reduced water consumption? Wastewater Management Wastewater Management Waterbody Protection Waste Valorization and Production of Organic routine for management Soil Health And Quality Reduce nutrient losses from volatilization and leaching, thus reducing contamination of water bodies with excess nutrients Enhance soil water retention with improvements in organic resource management Prevent aquifer depletion and secure water availability in watersheds Protect water resources from overuse and contamination Protection Replenish soil with essential nutrients Enhance nutrient cycling with Nanagement Protect water resources from overuse and contamination and contamination of water bodies Help prevent watershed contamination from untreated wastewater? Help prevent watershed contamination from untreated wastewater? | Soli Health |

¹Impact level vary per archetype depending on level of synthetic input use. ²Impact area only relevant for archetypes with irrigation and/or wet milling. Sources: CIAT (2023), TechnoServe analysis & expert interviews

Approx. level of impact: Very high High Medium C Low



Study Covers Arabica and Robusta Production

ACROSS 9 COFFEE PRODUCING COUNTRIES — 4 IN LATIN AMERICA,

3 IN EAST AFRICA, 2 IN SOUTHEAST ASIA

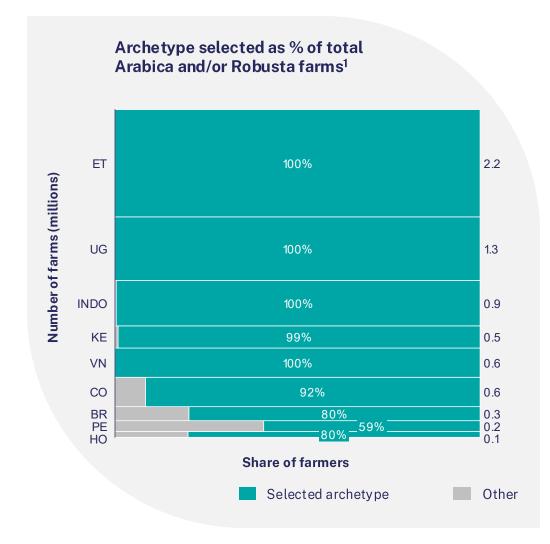


Base map: @United Nations, published 2023, Map no. 4651. TechnoServe uses the official world map published by the United Nations. The boundaries and names shown and the designations used on this map do not imply endorsement or acceptance by TechnoServe. Certain boundaries and designations on this map are disputed.

The 10 archetypes selected represent ~6.5M coffee farms, or ~97% of coffee farms across the 9 countries of study...

Farm archetypes included in study

| Country | , | Variety | Size |
|---------|-----------|---------|--------|
| ET | Ethiopia | Arabica | <2 ha |
| UG | Uganda | Robusta | <2 ha |
| INDO | Indonesia | Robusta | <2 ha |
| KE | Kenya | Arabica | <2 ha |
| VN | Vietnam | Robusta | <2 ha |
| CO | Colombia | Arabica | <5 ha |
| BR | Brazil | Arabica | <10 ha |
| BR | Brazil | Robusta | <10 ha |
| PE | Peru | Arabica | <5 ha |
| НО | Honduras | Arabica | < 3 ha |



...and account for 5.8M MT of coffee, or ~70% of total production

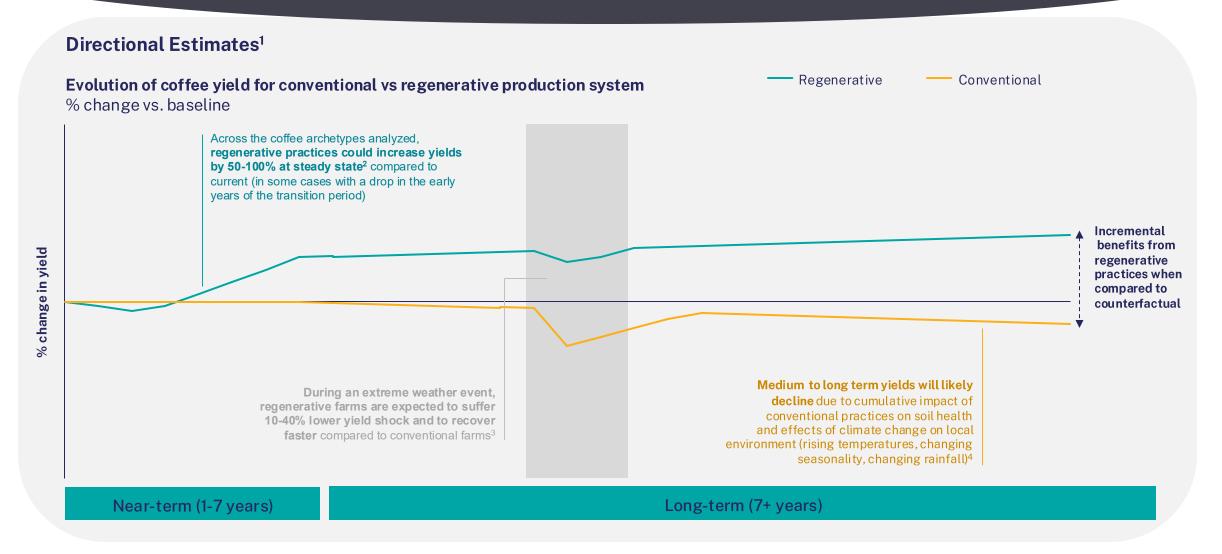


- Brazil and Vietnam dominate global coffee production, together accounting for ~50% of global production
- The definition of smallholder varies by region with East Africa at one end of the spectrum (<2ha) and Brazil at the other (<10ha)
- While smallholders have high potential for impact based on the number of farms and percentage of production they represent, they face a unique set of challenges that need to be overcome during implementation (e.g., highly fragmented, limited knowledge of agricultural best practices and financial literacy, lack of access to finance)

Climate change is already impacting coffee production across countries of study



Research suggests that regenerative transition leads to higher and more stable long-term yields compared to conventional agriculture



¹This report focuses on years 1-7 and does not consider the impact of falling yields for conventional coffee production in the medium to long term. ²Projected increase excludes highly technified countries (e.g., Brazil, Vietnam) ³Data on ranges outlined in subsequent slides ⁴Experts contracted expressed a wide range of possible outcomes for medium to long term yield decline. See appendix for sources consulted

Recent weather events have decreased production volumes in affected regions by ~10-30%

| Country | Type of Event | Date(s) | Intensity of Event | Impact on Coffee Production (%) | Source |
|-----------|--------------------|------------|---|---|--|
| Brazil | Frost | 2021 | Severe frost with temperatures below 0°C | ~29% decrease in Arabica volumes | USDA Brazil Coffee Report |
| Brazil | Drought | 2021, 2023 | ~60% lower-than-normal rainfall in critical months, particularly during winter months | ~10-15% reduction in production volumes | USDA Brazil Coffee Report USDA Brazil Coffee Report |
| Colombia | La Niña | 2021-2022 | Persistent heavy rains | ~10% decrease in output | USDA Colombia Coffee Report |
| Ethiopia | Drought | 2020-2022 | Extended dry spells affecting key coffee zones | Minimal changes to production volumes | USDA Ethiopia Coffee Report |
| Honduras | Drought | 2018, 2020 | Consecutive dry months | ~8% decrease in output | USDA Coffee Production Data |
| India | Erratic Monsoon | 2019 | Delayed and inconsistent monsoon | Minimal changes to production volumes | USDA India Coffee Report |
| Indonesia | Drought | 2019 | ~30% below-normal rainfall | ~10% decrease in output | USDA Indonesia Coffee Report |
| Peru | Frost | 2021 | Recurrent frost events in Andean regions | ~10% decrease in output | USDA Peru Coffee Report |
| Kenya | Drought | 2019, 2021 | Extended droughts | Minimal changes to production volumes | USDA Kenya Coffee Report |
| Uganda | Drought | 2017, 2020 | Dry spells, 40% below normal rainfall | ~15% decrease | USDA Uganda Coffee Report |
| Vietnam | Drought | 2023 | Periods of dry weather and erratic rainfall | ~20 decrease in volumes | USDA Vietnam Coffee Report |
| | | | | | |

Note that the 2024/25 Vietnam harvest was ~5% smaller than initially anticipated due to a lack of rain and above normal temperatures, worsened by the effects of El Niño in the second half of 2024. MY 2023/24 Vietnamese coffee production fell by 3.8 million bags to 27.5 million bags (~10%) due to unfavorable weather conditions as a result of climate change and El Nino climate patterns.

Regenerative practices have been shown to decrease loss from extreme weather events by 10-40%

| Regenerative Practice | Description | Evidence of Resilience (Drought, Floods, Severe Storms) | Supporting Studies and Links |
|--|--|---|---|
| Renovation, Rehabilitation, and Coffee Varieties | Practices include pruning, stumping, replanting old/diseased trees, and using improved varieties | Improved coffee varietals demonstrate 10-15% greater resistance to drought and pest outbreaks Farms that rejuvenate plants have 20-30% yield stability even under water stress conditions | Rodale Institute FST Report |
| Agroforestry Systems and Shade | Growing coffee with shade trees for a layered canopy that improves biodiversity and soil health | Shade trees mitigate extreme temperature and drought impacts, stabilizing yields during droughts Reduced storm damage to coffee plants; up to 15% better resilience during extreme rainfall events | Nature Communications on Agroforestry FAO Agroforestry Study |
| Soil Conservation and Cover Cropping | Practices to protect soil from erosion, improve water retention, and maintain nutrient levels | Improved water retention mitigates drought-related yield drops by up to 25% Erosion control reduces soil loss in floods by 60%, maintaining productivity post-storms | Soil and Tillage Research Study USDA Soil Health Report |
| Integrated Weed Management (IWM) | Using organic residue mulching, selective weed control, and spot herbicide applications | Mulching increases soil moisture retention by up to 30%, critical during droughts Reduced soil exposure supports soil structure, minimizing erosion and flood damage | USDA Weed Management Report FAO IPM Guide |
| Integrated Pest & Disease Management | Monitoring pests, field hygiene, and selective biological pest control | Balanced ecosystems reduce pest outbreaks post-storm, lowering reliance on chemical interventions Decreased yield loss from pests by 20-40% in storm-prone regions | FAO IPM BenefitsUSDA IPM Case Studies |

Regenerative practices have been shown to decrease loss from extreme weather events by 10-40% (2/2)

| Regenerative Practice | Description | Evidence of Resilience (Drought, Floods, Severe Storms) | Supporting Studies and Links |
|---|---|---|--|
| Integrated Nutrient Management (INM) | Using soil amendments, composting, and optimizing fertilizer usage to sustain soil and crop health | Organic soil amendments and composting improve water retention, maintaining yields during droughts Reduced reliance on synthetic fertilizers, which supports long-term resilience to floods and storms | Rodale Drought Resilience Summary FAO Soil Fertility Guide |
| Efficient Water Use | Practices include rainwater harvesting, improved irrigation management, and water recycling in processing | Water use efficiency supports yield stability during drought by up to 20-30% Reduced dependence on external water sources helps mitigate impact during water scarcity due to storms | Agricultural Water Managemen Study (2021) FAO Water Management Report |
| Wastewater Management | Treating residual water from coffee processing to reduce pollution and carbon emissions | Prevents contamination of surrounding land and water bodies during floods, protecting soil health Supports ecosystem stability, reducing post-storm environmental damage | USDA Environmental Impact Ca FAO Wastewater Management Study |
| Waterbody Protection | Using riparian buffers to prevent contamination of nearby water sources | Protects water sources from contamination during storms and floods Maintains biodiversity in buffer zones, which provides natural resilience to flood and storm impacts | FAO Riparian Buffers Study USDA Waterbody Conservation Guide |
| Waste Valorization and Production of Organic Inputs | Recycling coffee byproducts and organic waste into inputs like compost and biochar | Composting improves soil structure, aiding resilience to drought and reducing erosion in flood-prone areas Decreased reliance on external inputs supports economic stability post-storms | Rodale Compost and Soil Study FAO Composting Guide |

Scale of investment and benefits varies across regions based on existing coffee cultivation practices

| Origin | Investment (\$M) | Coffee Farms ₂ ('000s) | Coffee Area ('000s ha) ³ | Increm Expo (\$M, % ch | rto | Incrementa Incon (\$M, % ch | | GHG Emis Reduct (MT C0 ₂ e, % | ion |
|---------------|---------------------|---|---|------------------------------|------|-----------------------------------|------|--|-----------------|
| Colombia (A) | 1,218 | 275 | 385 | 432 | 14% | 128 | 42% | 333 | (23%) |
| Peru (A) | 224 | 65 | 150 | 206 | 20% | 130 | 105% | 27 | (11%) |
| Honduras (A) | 156 | 48 | 106 | 351 | 23% | 164 | 84% | 245 | (31%) |
| Ethiopia (A) | 520 | 1,100 | 440 | 669 | 39% | 679 | 88% | 3 | NA _e |
| Uganda (R) | 100 | 650 | 322 | 315 | 52% | 150 | 101% | (101)6 | NA _e |
| Kenya (A) | 53 | 225 | 36 | 85 | 32% | 91 | 196% | 74 | (66%) |
| Indonesia (R) | 270 | 464 | 371 | 302 | 49% | 404 | 166% | 654 | (52%) |
| Brazil (R) | 229 | 20 | 98 | 13 | 1% | 21 | 13% | 158 | (18%) |
| Brazil (A) | 1,084 | 96 | 478 | 16 | 0% | 64 | 10% | 1,676 | (46%) |
| Vietnam (R) | 75 | 300 | 312 | 181 | 6% | 312 | 36% | 387 | (15%) |
| Total | 3,928 | 3,243 | 2,699 | 2,571 | 30%4 | 2,143 | 62% | 3,457 | (38%) |

¹Sum of investments needed over a 7-year transition period. ² Assumes 50% adoption of regenerative practices among the 6.5 million smallholder farms within selected origins and archetypes ³Assumes farmers apply practices across all coffee area. ⁴Assumes all incremental production is absorbed by export markets. Total 30% excludes Brazil and Vietnam, where projected gains from regenerative practices are minimal relative to their large production share. ⁵Farmer net income at steady state versus baseline for farms that adopt selected regenerative practices ⁵Variance in GHG emissions for coffee produced on adopting farms, based on Cool Farm Platform. See appendix for detailed calculation inputs and assumptions. Uganda: from 0.02 to 0.3 Kg CO₂e/Kg GBE due to optimization of organic and synthetic fertilizer application. Ethiopia: from 0.0 to-0.01 Kg CO₂e/Kg GBE.

⁽A) Arabica

⁽R) Robusta

While market prices fluctuate, we used recent figures that reflect local prices received by farmers according to relevant actors

| Origin | Farmgate Price (\$/ kg GBE) | Source | Time period |
|---------------|-----------------------------|-------------------|------------------|
| Colombia (A) | 3.85 | Industry partners | 2023 |
| Peru (A) | 3.58 | TNS | 2023 |
| Honduras (A) | 3.53 | TNS | 2023 |
| Ethiopia (A) | 4.14 | TNS | 2019-2023 |
| Uganda (R) | 1.46 | Industry partners | 2022-2023 |
| Kenya (A) | 4.13 | TNS | 2020-2024 |
| Indonesia (R) | 1.38 | Industry partners | 2023 |
| Brazil (R) | 2.14 | Industry partners | 2023 |
| Brazil (A) | 2.96 | Educampo | Biennium 2021/23 |
| Vietnam (R) | 1.95 | Industry partners | 2023 |

Time Periods:

- While the target year of 2023 is used for many origins for consistency and to reflect the most recent reality, variations exist due to data availability
- Averaging over several years (Ethiopia 2019-2023, Kenya 2020-2024) helped to smooth out short-term price volatility and provides a more stable representation
- Using a biennium (Brazil) to capture price trends over a slightly longer term given variability within one year

Data Sources:

- Data from industry partners represent direct information from within the coffee trade for specific origins
- Techno Serve data comes from its implementation programs in various origins

Significantly lower prices would put smallholder farmers in Colombia and Brazil in a critical situation

| Origin | Baseline Profit Margin | | Endline Profit Margin tion to Regenerative pract | cices) |
|--------------------------|---------------------------|------------------------|---|-------------------|
| Farmgate price scenarios | Baseline ¹ | Same price as baseline | +25% higher prices | -25% lower prices |
| Colombia (A) | 21% | 25% | 40% | 2% |
| Peru (A) | 32% | 39% | 51% | 19% |
| Honduras (A) | 49% | 54% | 63% | 39% |
| Ethiopia (A) | 92% | 94% | 95% | 92% |
| Uganda (R) | 75% | 75% | 80% | 67% |
| Kenya (A) | 58% | 85% | 88% | 81% |
| Indonesia (R) | 55% | 82% | 84% | 78% |
| Brazil (R) | 23% | 25% | 40% | 0% |
| Brazil (A) | 27% | 29% | 43% | 5% |
| Vietnam (R) | 56% | 67% | 73% | 56% |

- Cost structures drive lower baseline profit margins in Colombia and Brazil compared to Ethiopia and Uganda
- Profit margins in Colombia, Honduras, Peru and Brazil are more sensitive to price changes than Ethiopia, Kenya, Uganda, Indonesia and Vietnam
- Brazil and Colombia are particularly sensitive to price decreases, potentially reaching near-zero profit margins
- Ethiopia and Uganda show very little change in their already high profit margin, suggesting robust profitability even with price fluctuations

GHG emissions were obtained for each country archetype, using the online-based calculating tool Cool Farm Platform

Methodology

- Data collection: Data was collected from TNS farm field surveys, partners' farmer data, public research, and expert interviews. All data has been anonymized for confidentiality purposes
- Data analysis technique: Raw datasets received were aggregated and filtered to include only those farms that fit the selected archetype dimensions.
- Calculating tool (and methodology):
 GHG emissions were obtained by manually uploading data into Cool Farm Platform's (CFP) GHG module, version Methods 2.2.0 CFP 2.XX. The pathway used was "perennials", and the typology selected was "Coffee shaded" for all archetypes except for Brazil Arabica and Brazil Robusta, for which "Coffee monocrop" was selected

- Global Warming Potential (GWP): IPCC AR6
- Operational boundary: GHG emissions assessment limited to on-farm emissions from activities that farmers have direct control over and could be mitigated with implementation of regenerative practices. Explanations of emissions sources/sinks excluded are found in upcoming slides. This study assesses the potential variance in GHG emissions from adopting certain regenerative practices, rather than coffee's carbon footprint. A complete carbon footprint would require a life-cycle assessment, either cradle-to-gate or cradle-to-grave, which exceeds the purposes of this study

Emissions sources/sinks considered:

Included in all analyses:

- Crop details
- Crop residues
- Pesticide
- Fertilizers
- Non-crop estimates

Included in some analyses:

- Wastewater¹
- Fuel and energy²
- Irrigation energy³

Excluded from all analyses:

- Transport
- Re/deforestation
- Soil carbon changes
- Machinery operations

Certain emission sources and sinks were excluded from the study as they were out-of-scope, not applicable to the farmer archetype, or redundant

Emission sources/sinks excluded

| Source/Sink | Archetype | Reason for exclusion |
|------------------------------|---|--|
| Inbound transportation | All archetypes | Assessment focuses only on on-farm emissions that could be mitigated with implementation of regenerative practices. All upstream emissions, except for fertilizer and phytosanitary input manufacturing, are out-of-scope |
| Outbound transportation | All archetypes | Assessment focuses only on on-farm emissions that could be mitigated with implementation of regenerative practices All downstream emissions beyond the farm-gate are out-of-scope |
| Land-use change (LUC) | All archetypes | Assessment focuses only on on-farm emissions that could be mitigated with implementation of regenerative practices Emissions from any land use change that may have occurred prior to intervention cannot be changed with regenerative transition and are therefore out-of-scope |
| Soil organic carbon (SOC) | All archetypes | Land management practices such as carbon inputs or tillage are considered irrelevant in the tier 1 SOC model for perennial systems, as indicated by IPCC [2019] (Volume 4, Figure 5.1). Consequently, only LUC impacts the SOC model at present |
| De/Reforestation | All archetypes | Assessment focuses only on on-farm emissions that could be mitigated with implementation of regenerative practices. Emissions from any deforestation that may have occurred prior to intervention cannot be changed with regenerative transition and are therefore out-of-scope |
| Machinery operations | All archetypes | Fallback for when accurate energy usage is not available. Given availability of primary energy usage data, machinery operations excluded. |
| Wastewater | Only if archetype doesn't wash coffee on farm | Not applicable for farmer archetypes that do not wash coffee on-farm |
| Energy for irrigation | Only if archetype doesn't use artificial irrigation | Not applicable for farmer archetypes that do not artificially irrigate their fields |
| Fuel and energy use | Only if archetype isn't highly mechanized | Not applicable for farmer archetypes that are not mechanized, and heavily rely on manual labor |

Workarounds were implemented to address current limitations within the Cool Farm Platform, which is still in development

Tool & methodology limitations

| Source/Sink affected | Limitation | Analysis workaround |
|--|--|---|
| Organic fertilizers | Only a few options are available for organic fertilizers. Although CFP allows to enter a fertilizer's NPK composition to estimate manufacturing emissions of products that are not already mapped, it can only be used for synthetic inputs | Organic fertilizers included in calculations only if suitable match based on carbon sequestration potential input from CFP options available |
| Non-NPK fertilizers (micronutrients) | If a non-NPK fertilizers is not already mapped in CFP, it cannot be assessed through the option "compose your own NPK" | Excluded from carbon footprint analysis |
| Bio-pesticides | Although there are emissions associated to the manufacturing of bio-pesticides, CFP is not built to consider them | Excluded from carbon footprint analysis |
| Inputs' density (liters/kilograms) | Emission factors for fertilizers and pesticides are defined per kilogram of product used. There are no emission factors defined per liters of product used | In cases where quantity of input used was provided in liters, density liters/kilograms was assumed to be equal to 1. This is in line with CFP's approach |
| Crop residues | Emissions factors for management options are still in development (e.g., "residues left on soil" mgmt. option is not yet modelled); Refined emissions factors will be part of the LSOC-N2O model coming in 2025 | Calculated using Cool Farm Tool (with 0% waste fruit included due to negligible amounts of coffee cherries left on farm and pulp residues included only for archetypes with dry hulling or wet milling) |
| Soil organic carbon (SOC) | Land management practices such as carbon inputs or tillage are considered irrelevant in the tier 1 SOC model for perennial systems, as indicated by IPCC [2019] (Volume 4, Figure 5.1). Consequently, these type of practices do not impact CFP's SOC model at present | Excluded from carbon footprint analysis |
| Intercrops, shade- trees and hedges | CFP assess carbon sequestration from these type of biomass based on the plant's specie. However, it offers a limited number of species to choose from, oftentimes, not in line with region or farmer context | Shade trees included in calculations only if suitable match based on carbon sequestration potential input from CFP options available (incl. tropical shade tree in dry areas, tropical shade trees in wet areas – canopy trees, tropical shade trees in wet areas – understory, temperate conifers, temperate broadleaf trees, temperate shrubs) Intercrops included in calculations only if suitable match based on carbon sequestration potential input from CFP options available (incl. avocado, cashew, jackfruit, rubber durian) |



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